

State Homeland Security Strategy (2012)

Nevada

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Section 1 > Introduction

Purpose

The purpose of the Nevada State Homeland Security Strategy (SHSS) is to identify statewide “whole community” priorities to achieve and sustain a strengthened ability to prevent, detect, deter, mitigate against, prepare for, respond to and recover from any natural, manmade and/or technological emergency or disaster up to and including any act of terrorism. The State, through implementation of this strategy, is furthering outcomes for a safe and secure Nevada through enhanced regional capabilities in information sharing, rapid response and recovery, the protection of critical infrastructure, and community resilience to support the National Preparedness Goal.

Vision

Ensuring the Nevada Homeland is safe, secure, and resilient.

Focus

The State Homeland Security Strategy will achieve its vision by utilizing a network of partnerships and collaborations across the state with a variety of stakeholders including federal, tribal, state, local, faith-based, and private sector organizations all aligned with the collective Nevada homeland security mission. The following are the rank ordered Homeland Security Commission priorities for 2012:

1. Intelligence Information and Sharing
2. Public Information and Warning
3. Operational Coordination
4. Critical Communications
5. Public Health and Medical Services
6. Cybersecurity
7. Community Resilience and Facilitation



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Through these initiatives, Nevada will continue to enhance a comprehensive and coordinated statewide and regional partnership of all agencies, prepared to adequately respond to any type of emergency or disaster.

Coordination

The Governor of Nevada designated the Nevada Department of Public Safety, Division of Emergency Management (NDEM) as the State Administrative Agency (SAA) for the Homeland Security Grant Program and related federal preparedness grant programs. The NDEM serves as the State's single point of contact in the administration of the Homeland Security Grant Program (HSGP), associated emergency preparedness programs, and all disaster assistance programs. In November 2002, the Governor appointed a Homeland Security Advisor and in 2003, legislation was passed creating Nevada's Commission on Homeland Security.

To facilitate coordination efforts, the State of Nevada has established a representative process that includes the following bodies: The Nevada Commission on Homeland Security; The Homeland Security Working Group; the Las Vegas Urban Area Working Group; and the Nevada Communications Steering Committee (NCSC). To ensure the information of the SHSS is timely and accurate, administrative measures for review of the SHSS should occur regularly and not to exceed 24 months after the most recent assessment within any single jurisdiction. Periodic statewide review and update of threat/risk, vulnerability and needs assessments provide the necessary information for effective alignment of the SHSS priorities with continued advancement of preparedness program attributes, federal grant guidance, and the national goal.

Nevada Commission on Homeland Security (HSC)

In 2003 the Nevada Commission on Homeland Security (HSC) was established under Nevada Revised Statute (NRS) 239C and meets at least quarterly. The HSC has a primary goal to serve as the public body which reviews and makes recommendations to the Governor, through the NDEM, on the use of money from any homeland security or related program. The HSC oversight responsibilities include; review of counterterrorism policies and programs, making recommendations to state and local agencies, oversight of preparedness funding to meet statewide goals, and advising the Governor and the Legislature on Homeland Security issues.

Homeland Security Working Group (HSWG)

The Homeland Security Working Group (HSWG) was created by Executive Order on March 3, 2008 and amended by Executive Order 2011-31 on December 15, 2011. The HSWG comprises 30 members representing state, local, tribal, and public sector partners and is tasked to make recommendations to the HSC on new and continuing homeland security grant funded projects. The role of the HSWG is to bring together subject matter experts from state agencies, law enforcement, tribal representatives, first responder organizations, and local government to participate in an open and collaborative vetting process to select projects eligible for receiving State Homeland Security



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Grant Program (SHSGP) funding for the current federal fiscal year. The HSWG makes a project funding recommendation to the Finance Committee of the Nevada Commission on Homeland Security. The Finance Committee reviews the project recommendations and after consideration passes the final project recommendations to the Homeland Security Commission for final consideration and approval.

Las Vegas Urban Area Working Group (UAWG)

The Las Vegas Urban Area Working Group (UAWG) is created in fulfillment of the requirements of the U.S. Department of Homeland Security's (DHS) Urban Area Security Initiative (UASI). The Las Vegas Urban Area is defined as the entire geographic area of Clark County, Nevada. In accordance with DHS guidance, membership in the UAWG must provide either direct or indirect representation for all the jurisdictions and response disciplines that comprise the defined Urban Area, including local Major Medical Response System (MMRS) leadership, Citizen Corps Council representative, and representatives responsible for the administration of the Center for Disease Control (CDC) and Assistant Secretary for Preparedness and Response (ASPR) cooperative agreements. Currently, the UAWG comprises 11 members' entities. The UAWG supports the efforts and requirements of the State Administrative Agency (SAA), Nevada Homeland Security Working Group (HSWG), and the Nevada Commission on Homeland Security (HSC). The UAWG considers project proposals and investment justifications for expenditure of annual allocations of UASI funds, and makes recommendations for approval of such projects and investments to the State Homeland Security Commission Finance Committee.

Nevada Communications Steering Committee (NCSC)

The Nevada Communications Steering Committee was established by Executive Order on July 15, 2005 and amended by Executive Order 2011-23 on November 28, 2011. It is through this order that the NCSC is designated and charged with the responsibility to act as the "State Interoperability Executive Committee" (SIEC) for the State of Nevada. The NCSC is a multi-discipline, multi-jurisdictional body. It serves as an advisory committee to the Nevada Commission on Homeland Security (HSC) and is the representational body for the purpose of gathering input necessary to address communications interoperability.

Description of Jurisdictions

Jurisdictions identified in the State for Homeland Security follow the State's county and tribal government jurisdictional lines. Thus, jurisdictions representing each of the 17 counties plus an additional jurisdiction representing the State's needs equates to 18 jurisdictions. Each participating tribal government is equally considered as an independent jurisdiction as is the federal government considered a jurisdiction based on the large federal footprint in Nevada.



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Description of Regions

Nevada is not formally organized into regions. However, where applicable, the State entities collectively work to regionalize preparedness capabilities to reflect mutual aid needs. Nevada's collaboration approach recognizes the designations of the Las Vegas Urban Area Security Initiative (UASI), which encompasses Clark County, and the State Homeland Security Grant Program, which includes all other counties and state agencies, as the state's two primary regions.

Section 2 > Goals, Objectives, and Implementation Steps

Goal 1: Intelligence Information and Sharing (Prevention)

Objective: Planning/Procedures

Demonstrate and review the state information sharing plan that will provide an expedient and secure statewide system for collection, communication, analysis and dissemination of information sharing; status review by December 2014.

National Priority: Strengthen Information Sharing and Collaboration Capabilities

Objective: Organization

Enhance organizational structure for the sharing of information data between federal, state, local and tribal public safety agencies; status review by December, 2014.

National Priority: Strengthen Information Sharing and Collaboration Capabilities

Objective: Equipment

Equip state and local agencies and emergency officials with the necessary equipment and facilities to establish counterterrorism and all-threats fusion centers, and effectively collect, analyze and disseminate information data; status review by December 2014.

National Priority: Strengthen Information Sharing and Collaboration Capabilities



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Objective: Training

Incorporate training and delivery schedules to address the training and educational needs of each discipline associated with information collection and production in the annual Training Exercise Plan (TEP) update; status review by December 2014.

National Priority: Strengthen Information Sharing and Collaboration Capabilities

Objective: Exercises

Maintain and enhance exercises to determine if the counter-terrorism fusion centers are operating effectively as designed, and within the context of intra-state, regional and national information sharing, to include elements of Critical Infrastructure and Key Resources. Ongoing - incorporate scheduling and After Action Plans/Improvement Plan (AAR/IP) details in the annual TEP update; status review by December 2014.

National Priority: Strengthen Information Sharing and Collaboration Capabilities

Goal 2: Public Information and Warning (Prevention/Response)

Objective: Planning/Procedures

Develop and maintain plans, protocols, and governance to build preparedness through proactive public outreach and community-based and private sector programs that supports Presidential Policy Directive 8 (PPD-8) “whole community” collaboration.

National Priority: Strengthen Planning and Citizen Preparedness Capabilities

Objective: Organization

Provide program management and outreach to support a statewide taskforce to enhance public information and warning initiatives; status review by March, 2014.

National Priority: Strengthen Planning and Citizen Preparedness Capabilities



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Objective: Equipment

Identify, provide, and maintain public alert and warning equipment and information technology necessary for statewide and community-wide public warning message capability; status review by March, 2014.

National Priority: Strengthen Planning and Citizen Preparedness Capabilities

Objective: Training

Train state, local and tribal government, first responders, and private sector partners on how information and warnings are sent and received; status review by March, 2014.

National Priority: Strengthen Planning and Citizen Preparedness Capabilities

Objective: Exercises

Maintain and enhance exercises to test public information and warning capability; utilize AAR/IP and include in annual TEP; status review by March, 2014.

National Priority: Strengthen Planning and Citizen Preparedness Capabilities

Goal 3: Operational Coordination (Prevention/Recovery)

Objective: Planning/Procedures

Planning activities will further refine assessments on capability levels and increase the number and quality of state, jurisdiction, and tribal plans, as well as develop essential plans for threats. Work with the Nevada Division of Emergency Management to continually reinforce the implementation of the National Incident Management System (NIMS) in the State of Nevada. This includes the Threat and Hazard Identification Risk Assessment (THIRA), updating and maintaining emergency operation plans, prioritizing needs, building capabilities, updating preparedness strategies, and development of terrorism related prevention activities in conjunction with our federal partners; status review by March, 2014.

National Priority: Implement the NIMS and the National Response Plan (NRP)



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Objective: Organization

Maintain and enhance structure and mechanisms for situational awareness, media platforms, resource management, and web-based tools for use by state, local government and private sector partners; status review by March, 2014.

National Priority: Strengthen Planning and Citizen Preparedness Capabilities

Objective: Equipment

Equip state and local agencies and emergency officials with the necessary equipment and facilities to improve and maintain performance based objectives advancing “Whole Community” security and capability. Enhance and maintain resource management and credentialing efforts for state, local, tribal and private sector to improve operational coordination; status review by March, 2014.

National Priority: Strengthen Planning and Citizen Preparedness Capabilities

Objective: Training

Training efforts will strengthen baseline NIMS requirements across communities and entities; status review by March, 2014.

National Priority: Implement the NIMS and the NRP

Objective: Exercises

Exercise activities will refine and validate efforts for operational coordination, identify possible gaps as well as strengths, and allow for increased local, regional, tribal, state, and federal collaboration; status review by March, 2014.

National Priority: Expand Regional Collaboration



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Goal 4: Critical Communications (Response/Prevention)

Objective: Planning/Procedures

Continue the update and status of a statewide plan for communications interoperability, the Nevada State Communications Interoperability Plan (SCIP) to include the State of Nevada Network (SONNet); status review by March 2014.

National Priority: Strengthen Interoperable and Operable Communications Capabilities

Objective: Organization

Sustain functioning of the Nevada Communication Steering Committee (NCSC) for the purpose of representing public safety communications interests of all levels of government (federal, state, county, city and tribal) and non-governmental organizations (NGOs), jurisdictions and public safety disciplines operating within the state. Ongoing; status review by March 2014.

National Priority: Strengthen Interoperable and Operable Communications Capabilities

Objective: Equipment

Procure and install equipment as determined by the Nevada Communications Steering Committee (NCSC) at the state and local levels to implement the Nevada State Communication Interoperability Plan (SCIP); status review by March, 2014.

National Priority: Strengthen Interoperable and Operable Communications Capabilities

Objective: Training

Develop and deliver training on the technical setup and operational use of communications interoperability assets to public safety communications users and technical support personnel. Ongoing - Not date specific; incorporate details in the annual TEP update; status review by March, 2014.

National Priority: Strengthen Interoperable and Operable Communications Capabilities



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Objective: Exercises

Exercise Nevada's communications interoperability capabilities on a regional basis to include both large and small organizations and entities. Ongoing - Not date specific; incorporate scheduling and AAR/IP details in the annual TEP update; status review by March, 2014.

National Priority: Strengthen Interoperable and Operable Communications Capabilities

Goal 5: Public Health and Medical Services (Response/Prevention)

Objective: Planning/Procedures

Update or revise plans for the ability of state and local emergency responder agencies to triage, provide emergency medical care and deliver patients to appropriate health care facilities for further evaluation and treatment; planning for hospital/health emergency management programs involving the Statewide Medical Surge Plan; status review by March, 2014.

National Priority: Strengthen Medical Surge and Mass Prophylaxis Capabilities

Objective: Organization

Coordinate and identify Casualty Collection Points (CCPs), Points of Distribution (PODs), clinics, private providers, and hospital stakeholders.

National Priority: Strengthen Medical Surge and Mass Prophylaxis Capabilities

Objective: Equipment

Enhance and strengthen the statewide program to ensure that health care facilities, medical surge units and alternate care sites are equipped to communicate and institute appropriate treatment protocols; status review by March, 2014.

National Priority: Strengthen Medical Surge and Mass Prophylaxis Capabilities



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Objective: Training

Enhance and deliver training to CCP and POD and participating health care facility staff (both private and public) for mass medical countermeasure delivery. Ongoing - Incorporate details in the annual TEP update; status review by March, 2014.

National Priority: Strengthen Medical Surge and Mass Prophylaxis Capabilities

Objective: Exercises

Exercise Nevada's medical emergency response capabilities. Ongoing - incorporate scheduling and AAR/IP details in the annual TEP update; status review by March, 2014.

National Priority: Strengthen Medical Surge and Mass Prophylaxis Capabilities

Goal 6: Cybersecurity (Protection, Prevention, Response and Recovery)

Objective: Planning/Procedures

Develop plans and protocols that enhance cyber security initiatives statewide to prevent, detect, deter, prepare for, mitigate, and respond to attacks on Nevada's cyber infrastructure; status review by March, 2014.

National Priority: Implement the National Infrastructure Protection Plan (NIPP)

Objective: Organization

Improve multi-agency, governmental and private sector response capabilities through statewide cyber security initiatives; support efforts to develop cyber security; status review by March, 2014.

National Priority: Implement the National Infrastructure Protection Plan (NIPP)



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Objective: Equipment

Identify, develop, and maintain necessary cyber security and related information technology equipment supporting statewide initiatives; status review by March, 2014.

National Priority: Implement the National Infrastructure Protection Plan (NIPP)

Objective: Training

Develop and enhance cyber security programs to train information technology, Critical Infrastructure/Key Resource programs (CI/KR), fusion center and related personnel, including government, tribal and private sector partners; status review by March, 2014.

National Priority: Implement the National Infrastructure Protection Plan (NIPP)

Objective: Exercises

Maintain close coordination with fusion centers, CI/KR programs, and emergency operation centers in all statewide exercise initiatives to execute a coordinated effort; incorporate scheduling and AAR/IP details in the annual TEP update; status review is ongoing.

National Priority: Implement the National Infrastructure Protection Plan (NIPP)

Goal 7: Community Resilience and Facilitation (Mitigation/Recovery)

Objective: Planning/Procedures

Ensure all state agencies, local jurisdictions, and tribal nations (subject to participation) continue to maintain current emergency operations plans, continuity of government plans, update interstate/intrastate mutual aid agreements and terrorism annexes through annual reviews; enhance statewide programs to establish, support, and train basic emergency response and preparedness awareness and outreach to the citizens of Nevada and their communities to prevent or minimize the impact of an emergency or incident; status review by March, 2014.

National Priority: Implement the NIMS and NRP; Implement the NIPP



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Objective: Organization

The relevant components of the National Incident Management System (NIMS) and National Response Framework (NRF) are appropriately referenced and/or included in all state, local, tribal, emergency operations plans, training, and exercises, assess effectiveness of statewide mutual aid agreements; enhance and sustain community efforts supporting local emergency response and preparedness activities; status review by March 2014

National Priority: Implement the NIMS and NRP

Objective: Equipment

Identify and establish equipment needs and continue sustainment efforts through the purchase of equipment to support state, local, tribal and private sector planning needs. Ongoing.

National Priority: Strengthen Planning and Citizen Preparedness Capabilities

Objective: Training

Train state, local and tribal entities on the development of state, local, and tribal emergency operations plans, continuity of government plans, continuity of operations plans, implementation of mutual aid agreements and terrorism annexes with special focus placed on efforts of evacuation, medical response, shelter-in-place planning, and mass fatality planning; develop and sustain emergency response and preparedness training efforts and outreach supporting community organizations; incorporate details in the annual TEP update; status review by March, 2014.

National Priority: Expand Regional Collaboration

Objective: Exercises

Maintain and enhance exercise programs to test the specified capabilities within the updated emergency operations plans; maintain and enhance exercise response and recovery capabilities within emergency operations plans to include a multi-jurisdictional response and outreach. Ongoing - Not date specific; Incorporate scheduling and AAR/IP details in the annual TEP update; status review by March 2014.

National Priority: Implement the NIMS and NRP



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Section 3 > Evaluation Plan

Evaluation Plan

The State Administrative Agent (SAA) through the Department of Public Safety, Division of Emergency Management (NDEM) will submit quarterly progress reports to the Nevada Commission on Homeland Security (hereafter referred to as "the Commission") to monitor progress relative to this strategy and ensure compliance with the SAA/NDEM's reporting requirements to the federal program manager. Each of the objectives in support of Nevada's stated goals as outlined in this strategy will be subject to this same quarterly progress reporting structure as applicable at the time of reporting.

As a requirement of each sub recipient's signed certified assurances, a quarterly progress report will be submitted to the SAA/NDEM. The SAA/NDEM will prepare a combined report for submission, review, and approval by the Commission.

Specifically, the areas listed below will be reviewed, assessed and reported to the Commission for each quarterly reporting period:

- 1) Investment Title
- 2) Investment Lead Agency
- 3) Grant Funding Year
- 4) Reporting Period
- 5) Affiliated Goal(s), Objective(s), and/or Step(s) of the State and/or Urban Area Strategies
- 6) Brief description of each milestone and percentage of completion (milestones as identified in the Investment Justification) and current scheduled milestone completion
- 7) Explanation of any problems encountered that have resulted in project delays, if applicable
- 8) Brief description of actual improvement(s) to capabilities as a result of the activities and funds expended during each respective reporting period

In conclusion, the SAA will direct the biennial statewide review and update of the SHSS and prepare a comprehensive summary of the State's progress in its efforts of achieving the maximum capability to prevent, detect, deter, mitigate against, prepare for, respond to and recover from any natural, manmade or technological emergency or disaster.

