
Unit 10: Risk Assessment and Safety Management

STUDENT GUIDE

Objectives

By the end of this unit, students will be able to:

- Describe the Operations Section Chief's roles and responsibilities for risk assessment and safety management
- Distinguish between the Operations Section Chief's and the Safety Officer's duties for risk assessment and safety
- Identify who the Operations Section Chief partners with to assess risk and promote safety
- Identify resources that list safety guidelines
- Describe strategies for gathering the information necessary for safety management
- List specific examples of how the Operations Section Chief can promote safety

Methodology

This unit uses lecture, an exercise, and discussion.

Students will be tested on this unit's content through the administration of Quiz 2 (to be administered upon completion of this unit). In addition, Instructors will evaluate students' understanding of the unit content through the facilitation of Exercise 5 (to be administered upon the completion of this unit). Knowledge of unit content will also be evaluated through the administration of the Final Exam (to be administered upon completion of the course).

The purpose of this exercise is to provide participants with an opportunity to practice the roles and responsibilities of an Operations Section Chief as they apply to incident risk assessment, operational implications, and the Operations Section's response to mitigation. Utilizing a detailed scenario, students will devise a risk assessment approach and evaluation, and learn to apply risk and safety mitigation measures in their capacity as Operations Section Chief.

Time Plan

A suggested time plan for this unit is shown below. More or less time may be required based on the experience level of the group.

Topic	Time
Lesson	1 hour
Exercise 5	1 hour
Quiz 2	15 minutes
Total Time	2 hours 15 minutes

TopicUnit Title Slide

**Key Points**

Scope Statement

Through this unit, students will learn the principles of risk assessment and safety management as they apply to the role of the Operations Section Chief. This topic will affirm one of the highest priorities of the Operations Section Chief—ensuring safety—through discussion of safety guidelines, the Operations Section Chief’s safety commitment, and safety examples.

Topic

Unit Objectives

Unit Terminal Objective

**Describe the Operations
Section Chief's roles and responsibilities
for risk assessment and safety management.**

**Key Points****Unit Terminal Objective**

Describe the Operations Section Chief's roles and responsibilities for risk assessment and safety management.

Unit Enabling Objectives

- Distinguish between the Operations Section Chief's and the Safety Officer's duties for risk assessment and safety
- Identify who the Operations Section Chief partners with to assess risk and promote safety
- Identify resources that list safety guidelines
- Describe strategies for gathering the information necessary for safety management
- List specific examples of how the Operations Section Chief can promote safety

To be effective, the Operations Section Chief must have a strong personal commitment to safety and hazard mitigation. Attention to the established safety guidelines, such as Firefighting Orders, Watchout Situations, LCES, common denominators, and industry standards, is essential.

Topic Operations Section Chief's Responsibilities

Operations Section Chief's Responsibilities

Safety is Everyone's Business

- Are objectives safely obtainable?
- Planning process utilizing ICS Form 215A
- Established safety guidelines



Unit 10: Risk Assessment and Safety Management Visual 10-3

Key Points

You are the person who is primarily responsible for your own safety, as well as the safety of those you supervise. This is one of the fundamental tenets of ICS. As an Operations Section Chief, your primary responsibility is to ensure that everyone who showed up for work leaves in the same shape that they came in.

Are the objectives safely obtainable? You may have to go back to the Incident Commander and say that your team can't accomplish the objective during this operational period because the team doesn't have the necessary safety materials/resources, or you can suggest an alternative (safer) tactic for addressing the objective.

Utilize ICS Form 215A, Incident Action Plan Safety Analysis. Make sure that it matches ICS Form 215. Specifically, make sure that all of the items on ICS Form 215 are reflected back on ICS Form 215A with the safety mitigations listed.

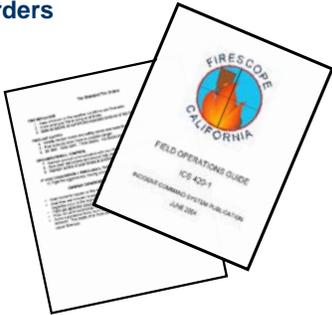
When you look at ICS Form 215A, consider the following:

- Can you mitigate all of these risks?
- Should you change tactics if the one that you chose turns out to be too dangerous?
- Can you order additional safety resources to mitigate these risks?

Topic Safety Guidelines

Safety Guidelines

- 10 Standard Firefighting Orders
- 18 Watchout Situations
- Common denominators
- LCES
- Department SOPs
- Industry standards



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Visual 10-4

Key Points

There are obviously more safety guidelines than the fire-centric ones mentioned here. Ask the class to identify safety guidelines from their own fields and agencies. Such guidelines include NFPA 1500, Standard on Fire Department Occupational Safety and Health Program; jurisdictional regulations; Occupational Safety and Health Administration (OSHA); and State regulations.

If you are deployed out of State, you'll need to know whether the State that you are working in is a State-OSHA State or a Federal-OSHA State. Lawyers will hold you accountable for established safety standards whether or not you're aware of them. Make sure that you are!

Topic

Use Others to Assess Risk and Safety

Use Others to Assess Risk and Safety

- Work with Safety Officer
- Branch Directors, Division/Group Supervisors
- Technical Specialists
- Law Enforcement
- Logistics



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Visual 10-5

Key Points

In addition to Safety Officers, Branch Directors and Division/Group Supervisors are also sources because they have a frontline perspective on potential/developing safety issues. Don't override their judgment if it doesn't match your tactical plan; instead, listen to it and consider modifying your plan. After all, Branch Directors and Division/Group Supervisors are out there because you trust them, and they have more immediate and in-depth knowledge than you do.

Topic

Operations Section Chief's Safety Commitment

Operations Section Chief's Safety Commitment

**Operations Section Chief
must show a personal commitment to safety.**

How can this be done?

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Visual 10-6

Key Points

Topic Operations Section Chief Safety Examples

Operations Section Chief Safety Examples

- Stress safety in briefings and one-on-one
- Listen to safety concerns of incident personnel
- Ensure subordinates understand their safety responsibilities
- Visit Divisions and incident facilities
- Set an example by wearing appropriate PPE
- Expect the unexpected
- Consider personnel welfare needs

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Visual 10-7

Key Points

- Do more than repeatedly say “Be safe out there!” Responders at briefings will tune it out. Instead, listen actively, take the intelligence of your subordinates seriously, and demonstrate your seriousness to others.
- Know what is at stake. Do not endanger your life or the lives of others if you’re just saving property. Be aware of responders who take chances and needlessly endanger themselves and their team.
- The law will uphold your decisions, even in the absence of supporting regulations, if your decisions are similar to the way that a prudent, responsible person would act in the same situation.
- A Risk Management Plan should have a hazard analysis that describes the hazard and defines the necessary PPE and safety precautions.
- Expect the unexpected by having contingencies and a strategic or tactical reserve in the staging area.
- Make sure that you attend to personnel welfare needs. If people are tired, hungry, angry, frustrated, or psychologically shaken, they’ll be more likely to make rash decisions.

- How do you deal with a breach of safety protocol?
 - Stop the operation that it affects, deal with it, and bring it up at the next Operational Briefing.
 - If it's a minor violation, counsel them (e.g., "put your gloves on"); if it's a company officer leading people in a hazardous manner, stop and counsel him/her. If it's a repeat violation, send him/her home, and be sure to hold the action up as an example of what not to do.



Key Points

Follow directions from the instructor on how to complete this exercise.

Topic Objectives Review

Objectives Review

1. *What are the similarities and differences between the Operations Section Chief's and the Safety Officer's duties with regard to risk assessment and safety?*
2. *Who does the Operations Section Chief partner with to assess risk and promote safety?*
3. *What are the available resources that list safety guidelines?*

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Visual 10-9

Key Points

Unit Terminal Objective

Describe the Operations Section Chief's roles and responsibilities with regard to risk assessment and safety management.

Unit Enabling Objectives

- Describe the Operations Section Chief's roles and responsibilities for risk assessment and safety management
- Distinguish between the Operations Section Chief's and the Safety Officer's duties for risk assessment and safety
- Identify who the Operations Section Chief partners with to assess risk and promote safety

Topic Objectives Review (cont.)

Objectives Review (cont.)

4. *What are some strategies for gathering information necessary for safety management?*

5. *What are specific examples of how the Operations Section Chief can promote safety?*

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Visual 10-10

Key Points

Unit Enabling Objectives (cont.)

- Identify resources that list safety guidelines
- Describe strategies for gathering the information necessary for safety management
- List specific examples of how the Operations Section Chief can promote safety



Key Points

Follow directions from the instructor on how to complete this quiz.