



STATE OF NEVADA MEETING NOTICE AND AGENDA NEVADA RESILIENCE ADVISORY COMMITTEE

Name of Organization: Nevada Resilience Advisory Committee

Date and Time of Meeting: April 12, 2022, at 1:00 p.m.

Visual Access: There will be no physical location for this meeting. The meeting can be listened to, or viewed live, over the Internet through the Nevada Division of Emergency Management YouTube channel at:
<https://www.youtube.com/channel/UCFGa6exzrZdlgA6PP55kfqq>

Conference Line Access: Conference line #: (669) 219-2599
 Meeting ID# 686 738 8625
 When prompted for Participant ID, please press #

Current Voting Membership			
Name	Organization	Name	Organization
David Fogerson	Nevada Division of Emergency Management	Jeremy Hynds	City of Henderson
Billy Samuels	Clark County Fire Department, Office of Emergency Management	Graham Kent	University of Nevada Reno
Andy Ancho	City of Reno	Mary Ann Laffoon	Northeast Nevada Citizen Corps
Roy Anderson	Washoe County School District, Emergency Manager	Chris Lake	Nevada Hospital Association
Travis Anderson	City of No. Las Vegas, Emergency Manager	Carolyn Levering	City of Las Vegas
Noah Boyer	Northern Nevada Federal Task Force	Ryan Miller	Nevada Department of Public Safety, Investigation Division
Elizabeth Breeden	NV Energy	Tennille Pereira	Legal Aid Center of So. NV/Vegas Strong Resiliency Center
James Chrisley	Clark County Department of Aviation	Matthew Petersen	Elko County
Jason Danen	Carson City Fire Department	Misty Robinson	Southern Nevada Health District
Cassandra Darrough	Pyramid Lake Paiute Tribe	Rachel Skidmore	Las Vegas Metro Police Department
Bob Dehnhardt	Nevada Department of Administration	Corey Solferino	Washoe County Sheriff's Office
Kelly Echeverria	Washoe County Emergency Management & Homeland Security	Malinda Southard	Nevada Division of Public Health & Behavioral Health
Andrea Esp	Washoe County Public Health Preparedness	Cary Underwood	Southern Nevada Counter Terrorism Center
Jeanne Freeman	Carson City Health & Human Services	Mike Wilson	Clark County School District
Mike Heidemann	Churchill County Office of Emergency Management	Stephanie Woodard	Nevada Department of Public & Behavioral Health
Eric Holt	Lincoln County Office of Emergency Management	Shaun Rahmeyer	Nevada Office of Cyber Defense Coordination
COL. Brett D. Compston	Nevada National Guard		
Current Non-Voting Members			
Name	Organization	Name	Organization
Bunny Bishop	Nevada Division of Water Resources	Mojra Hauenstein	Washoe County Community Services Department
Rebecca Bodnar	Nevada Division of Environmental Protection	Kacey KC	Nevada Division of Forestry
Melissa Friend	Nevada Division of Emergency Management	Selby Marks	Nevada Threat Analysis Center
Sheryl Gonzales	Western Nevada Development District	Catherine Nielsen	Nevada Governor's Council on Developmental Disabilities
Patricia Herzog	Governor's Office of Economic Development		



STATE OF NEVADA

MEETING NOTICE AND AGENDA

NEVADA RESILIENCE ADVISORY COMMITTEE

This meeting will be video and/or teleconferenced as specified beginning at 1:00 p.m. The Nevada Resilience Advisory Committee (Committee) may act on items marked "For Possible Action." Items may be taken out of the order presented on the agenda at the discretion of the Chair. Items may be combined for consideration by the Committee at the discretion of the Chair. Items may be pulled or removed from the agenda at any time.

Please Note: Witnesses wishing to have their complete testimony/handouts included in the permanent record of this meeting should provide a written or electronic copy to the Committee administrative support staff. Minutes of the meeting are produced in a summary format and are not verbatim.

1. **CALL TO ORDER AND ROLL CALL** – Chair, David Fogerson, State Administrative Agent (SAA) and Vice-Chair, Deputy Chief Billy Samuels, Urban Area Administrator (UAA).
2. **PUBLIC COMMENT**– (Discussion Only) – No action may be taken upon a matter raised under this item of the agenda until the matter itself has been specifically included on an agenda as an item upon which action may be taken. Public comments may be limited to 3 minutes per person at the discretion of the Chair. Comments will not be restricted based on viewpoint.

To provide testimony during this period of public comment via telephone, please call in any time after 12:30 p.m. on the day of the meeting by dialing (669) 219-2599. When prompted to provide the Meeting ID, please enter 686 738 8625 and then press #. When prompted for a Participant ID, please press #. When asked to provide public comment, please press *6 to unmute your phone and *6 again when your comments are complete.

Please be advised that the YouTube stream will be between 60-90 seconds behind the live meeting. If you would like to present public comment, please call in using the above number to hear the meeting live.

3. **APPROVAL OF MINUTES** – (Discussion/For Possible Action) – Chair, David Fogerson. The Committee will discuss and review the minutes of the February 22, 2022, Committee meeting. The Committee will determine whether to approve the meeting minutes.
4. **REVIEW OF HOMELAND SECURITY GRANT PROGRAM TIMELINE** - (Discussion Only) Suz Coyote, Division of Emergency Management/Homeland Security (DEM/HS). The Committee will be provided a timeline of events for the application period of Federal Fiscal Year (FFY) 2022 Homeland Security Grant Programs. The timeline will outline the various steps necessary for applicants to submit, and the state to consolidate, applications for submittal to the United States Department of Homeland Security.
5. **RECOMMENDATION FOR FFY 2022 STATE HOMELAND SECURITY PROGRAM (SHSP) PROJECT FUNDING FOR THE STRATEGIC PRIORITIES LISTED WITHIN THE ENTERPRISE STRATEGY** – (Discussion/For Possible Action) – Chair, David Fogerson and Vice-Chair, Deputy Chief Billy Samuels. Given the shortened timeframe to apply for the State Homeland Security Grant Program, the Committee will discuss proposals to recommend to

the State Administrative Agent and Urban Area Administrator for the approval of projects listed on Page 6 within the Nevada Homeland Security and Emergency Management Enterprise, Strategic Priorities 2022 – 2024, as adopted by the Homeland Security Commission on March 7, 2022. The Committee may vote on a final proposal.

6. **CYBERSECURITY GRANT AND STATE HOMELAND SECURITY GRANT PROGRAM (SHSP)** - (Discussion/For Possible Action) - Chair, David Fogerson and Vice-Chair, Deputy Chief Billy Samuels. The Department of Homeland Security's cybersecurity grant will be released in the summer of 2022. The SHSP has no requirements to spend a percentage of state or urban area investment on cybersecurity programs. The Committee will discuss the option of allowing cybersecurity projects to apply within the SHSP or will consider pushing those funding requests to the new cybersecurity grant program when the notice of funding opportunity is released. The Committee may vote to determine the appropriate funding stream for cybersecurity funding requests.
7. **NRAC RE-APPOINTMENT LETTERS** – (Discussion Only) Chair, David Fogerson. The Committee will be advised on the issuance of re-appointment letters for current members of the Committee. Members who wish to not extend their service on the Committee for the next two-year period can contact the Chair with a recommended replacement outside of the meeting.
8. **PUBLIC COMMENT** – (Discussion Only) – No action may be taken upon a matter raised under this item of the agenda until the matter itself has been specifically included on an agenda as an item upon which action may be taken. Public comments may be limited to 3 minutes per person at the discretion of the Chair. Comments will not be restricted based on viewpoint.

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9. **ADJOURNMENT** – (Discussion/For Possible Action)

This is a public meeting. In conformance with the Nevada Public Meeting Law, this agenda was posted or caused to be posted on or before 9:00 a.m. on April 7, 2022, at the following:

Nevada State Emergency Operations Center, 2478 Fairview Drive, Carson City, NV;
and

Posted to the following websites:

- Nevada Division of Emergency Management and Homeland Security Public Meeting Notifications/Information Website:
https://dem.nv.gov/DEM/DEM_Public_Meeting_Information/
- Nevada Public Notice Website: www.notice.nv.gov

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- Within the Government column, select **State**.
- Within the Entity column, select **Office of the Military – Division of Emergency Management**.
- Within the Public Body column, select the **Nevada Resilience Advisory Committee**; results will populate on the page.

We are pleased to make reasonable accommodations for members of the public who are disabled. If special arrangements for the meeting are necessary, or if there is a need to obtain copies of any supporting meeting materials, please notify Sherrean K. Whipple, Division of Emergency Management and Homeland Security, at 775-687-0300. 24-hour advance notice is requested. Thank you.



Meeting Minutes Nevada Resilience Advisory Committee

Attendance	DATE	February 22, 2022			
	TIME	1:00 p.m.			
	METHOD	Zoom/M Resort – Marche Room			
	RECORDER	Sherrean Whipple			
Appointed Voting Member Attendance					
Member Name	Present	Member Name	Present	Member Name	Present
David Fogerson – Chair	X	Kelly Echeverria	X	Tennille Periera	X
Billy Samuels – Vice Chair	X	Andrea Esp	X	Matthew Petersen	X
Andy Ancho	X	Jeanne Freeman	X	Shaun Rahmeyer	X
Roy Anderson	X	Mike Heidemann	X	Misty Robinson	X
Travis Anderson	ABS	Eric Holt	X	Rachel Skidmore	X
Noah Boyer	ABS	Jeremy Hynds	X	Corey Solferino	X
Elizabeth Breeden	X	Graham Kent	ABS	Malinda Southard	ABS
James Chrisley	X	Mary Ann Laffoon	X	Cary Underwood	X
Jason Danen	ABS	Chris Lake	ABS	Mike Wilson	X
Cassandra Darrough	ABS	Carolyn Levering	X	Stephanie Woodard	X
Bob Dehnhardt	X	Ryan Miller	X		
Appointed Non-Voting Member Attendance					
Bunny Bishop	X	Sheryl Gonzales	X	Kasey KC	ABS
Rebecca Bodnar	X	Mojra Hauenstein	ABS	Selby Marks	X
Melissa Friend	X	Patricia Herzog	ABS	Catherine Neilson	X
Legal/Administrative Support Attendance					
Representative		Entity			Present
Samantha Ladich – Senior Deputy Attorney General		Office of the Nevada Attorney General			X
Sherrean Whipple – Administrative Assistant		Nevada Division of Emergency Management			X

1. Call to Order and Roll Call

Chair David Fogerson, State Administrative Agent (SAA), Nevada Division of Emergency Management/Homeland Security (DEM/HS) called the meeting to order. Roll call was performed by Sherrean Whipple. Quorum was established for the meeting.

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2. Public Comment

Chair Fogerson opened the first period of public comment for discussion.

Vice-Chair Billy Samuels, indicated his happiness at seeing everyone in person for the first time since the onset of the pandemic and suggested that the Committee meet in the north or south based on the weather patterns.

3. Approval of Minutes

Chair Fogerson called for a motion to amend or approve the draft minutes of the October 26, 2021, Nevada Resilience Advisory Committee (NRAC) meeting. Mike Heidemann, Emergency Manager Churchill County, motioned to approve the minutes as written. Mary Ann Laffoon, CERT Program Coordinator, Northeast Nevada Citizen Corps, seconded the motion to approve. All were in favor with no opposition. Motion passed unanimously.

4. Updates from the Nevada Division of Emergency Management/Homeland Security (DEM/HS)

a) Staffing changes at DEM/HS

Chair David Fogerson introduced Jared Franco, new finance officer, who will be in charge of finance and grants and Jon Bakkedahl, Deputy Administrator, will be in charge of operations. Chair Fogerson indicated that DEM/HS is working to fill Mr. Bakkedahl's prior position. Chair Fogerson explained that former recovery supervisor, Suz Coyote, will now be the grant manager supervising the Recurring Grant Section with Samantha Hill-Cruz, whose position in Recovery will need to be replaced.

b) Organizational changes at DEM/HS

Chair David Fogerson indicated that the DEM/HS is being reorganized to include a Financing/Grant side and an Operations side, which will include preparedness with planning and training exercises. Chair Fogerson explained that Interoperability has been renamed to Mission Support to mirror FEMA's naming convention, and will be headed by Melissa Friend, who will be responsible for IT, communications, and interoperable communications facilities.

Jared Franco introduced himself to the Committee.

Suz Coyote introduced herself to the Committee and explained that she has been working at DEM/HS in Disaster Recovery for the last seven years and is excited to be moving to the position of Grants Manager.

Chair Fogerson next informed the Committee that there are now two new tribal specialists, Jay Martin and Josie Burnett are DEM/HS's liaisons for Nevada Tribal Emergency Coordinating Council (NTECC) as well as Crystal who has moved from DEM/HS to become the DEM/FEMA Tribal Liaison.

Vice-Chair Billy Samuels indicated that should anything be needed from the Clark County side to please reach out to him to help meet those needs.

c) The Mission, Vision, Value, and Goals at DEM/HS

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Chair Fogerson explained that the goal is to be better tomorrow than today and to become even more customer-friendly and customer oriented. Chair Fogerson indicated that DEM/HS now has great partners at FEMA Region 9 to help with the mission of making Nevada more resilient.

5. Annual Review of Committee Bylaws

Vice-Chair Billy Samuels asked if the Committee should be meeting monthly or quarterly.

Chair David Fogerson indicated that meetings are quarterly, not monthly.

Jeanne Freeman reminded the Committee to be sure to update the date at the end of the document.

Chair Fogerson called for a motion to approve the bylaws as recommended for change. Carolyn Levering, City of Las Vegas Emergency Manager, motioned to approve the bylaws. Roy Anderson, Washoe County School District Emergency Manager, seconded the motion to approve. All were in favor with no opposition. Motion passed unanimously.

6. Homeland Security Grant Program (HSGP) Reports for Federal Fiscal Years 17, 18, 19, 20, and 21

Chair David Fogerson indicated that as this agenda item has taken significant time in past meetings, he would like to find a way to give the information to the Committee in advance, and then agendize discussion during the next meeting should a member find issue with any of the reports.

Rachel Skidmore concurred with Chair Fogerson's suggestion. Ms. Skidmore questioned when the little over half a million left on FY 2018 goes back to the treasury. Ms. Skidmore further indicated that she believed that this went back to the treasury the previous September and asked if there had been an extension.

Jon Bakkedahl explained that DEM/HS did receive an extension, so the initial two-year operational period was extended to the third year of the performance period. Mr. Bakkedahl explained that this will be the last possible extension, which will equal approximately a nine-month additional extension available to the end user.

Rachel Skidmore asked if the \$500,000 was after the re-obligation of FY '21 or if that \$563,000 was accounted for.

Jon Bakkedahl indicated his belief that the report came out before that went through, and that this was not accounted for in this.

Chair Fogerson explained that he would follow up on this when he returns to the office and will have the report updated in order to use those funds.

7. 2021 Threat and Hazard Identification and Risk Assessment (THIRA) and State Preparedness Report (SPR)

Jon Bakkedahl explained that the priorities were imposed upon DEM/HS from FEMA in 2019, at which time DEM/HS applied for the EMPG grant for the entire state. Mr. Bakkedahl indicated that the application process for that grant entailed approximately nine months of back and forth with minimal guidance. Mr. Bakkedahl explained that DEM was supposed to focus on a comprehensive analysis of the THIRA and its after-action reports and apply that information into the grant application as priorities. Mr. Bakkedahl indicated that in the past THIRAs, DEM/HS chose to focus on: the logistics chain supply pre-COVID; energy; resilient

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communications; distribution management; disaster housing as areas that the state needed to look at, define gaps in, pick priorities for, and then ultimately close the gaps. Mr. Bakkedahl indicated that the most recently completed THIRA showed that cybersecurity, fatality management, and health and social services across the state were areas that needed addressing, in addition to: public information and warning; operational coordination; cyber, physical, protective measures; risk management for protective measures; fatality management; public health and emergencies; and health and social services. Mr. Bakkedahl explained that DEM/HS chose to pick the three that were somewhat related to COVID but that also defined other statewide issues.

Jon Bakkedahl indicated that in terms of cyber, DEM/HS chose to look at the side effects or residual impacts from cyber rather than on cyberattacks themselves. Mr. Bakkedahl explained that this encompasses the emergency management perspective and cited the example of losing power for a significant time period. Mr. Bakkedahl explained that the strategy is the document submitted in order to get the grant, and out of that document, an Integrated Preparedness Plan (IPP) needs to be put together, which includes looking at plans, training schedules, and exercise schedules with the three chosen issues mirroring those priorities, with the majority of the program focusing on the three chosen priorities. Mr. Bakkedahl explained that the preparedness program works with everyone in the agency and is then submitted to the chief for review and feedback. Mr. Bakkedahl further explained that DEM/HS does have plans in place for most of these efforts, but a couple of them were lacking. For example, Mr. Bakkedahl indicated that the state needs a solid fatality management plan, specifically when only two counties have medical examiners and all other counties rely on Sheriff's coroners. Mr. Bakkedahl explained that the training schedule for this includes everything from FEMA Independent Study courses to FEMA-offered L and G (local or government) courses to consortium programs, which can include both seminars and workshops among other exercises. Mr. Bakkedahl indicated that if there is not a plan in place for one of these, a seminar is needed to develop that planning, and that seminar does count as an exercise. Mr. Bakkedahl next offered examples two communication-type exercises that can be done, such as tabletop exercises.

Jon Bakkedahl indicated that this process is important, even for those who do not work for the state, as a priority needs to be identified by anyone applying for EMPG money this coming year, explaining that the EMPG money will allow emergency managers to use the information supplied during the THIRA and after-action reports to decide on a gap in each jurisdiction and to build a planning, training, and exercise schedule to address that identified gap. Mr. Bakkedahl further explained that the previous year DEM/HS supplied the preparedness framework for the state, which spells out the minimum requirements based on the agency/jurisdiction size. Mr. Bakkedahl informed the Committee that DEM/HS is entirely focused on the effort to define the state's gaps, closing the gaps by selecting priorities, and then focusing on those priorities with the planning, training, and exercise schedule. Mr. Bakkedahl explained that DEM/HS will be looking for constant feedback through NRAC meetings as well as Homeland Security Commission Meetings. As such, Mr. Bakkedahl reminded the Committee that part of the application process for agencies and jurisdictions will be to define their priorities. Mr. Bakkedahl assured the Committee that agencies and jurisdictions would have everything needed prior to the application as well as DEM/HS's IPPW that defines the three statewide priorities and indicated that as this is statewide funding, everything needs to be tied back into this process. Jon Bakkedahl informed the Committee that because of the painful process of the past three years, Nevada has now become the national model in this application process.

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Chair David Fogerson reiterated the fact that Nevada is now the national model and commended DEM/HS for this. Chair Fogerson further indicated that the state is at the cutting edge of technology and that is one of the reasons why each agency or jurisdiction is being asked to choose one priority.

A committee member asked when there are overlapping grant years, how does DEM/HS anticipate or expect the local jurisdictions to apply resources toward to different and possibly competing priorities.

Jon Bakkedahl explained that DEM/HS has created a matrix consisting of priorities and training and exercise schedules from year to year, indicating that keeping everything in a single document helps to show the growth and development from year to year. Mr. Bakkedahl informed the Committee that the matrix would be distributed to help each agency or jurisdiction with their reporting. Mr. Bakkedahl further explained that at this point, this is a smartsheet-type document and does not know yet the format for how this matrix will be distributed.

Chair Fogerson explained that Public Health Preparedness uses this same logic model in their grant system.

Andrea Esp explained that the model has been a challenge, particularly because the federal government has been behind on grant years. As such, Ms. Esp indicated that she finds herself sending in her overdue quarterly program reports and tweaking them to match what she is being told now money should be spent on versus what money might have actually been spent on. Ms. Esp indicated her belief that this is not a healthy way to move forward and informed the Committee that for this reason she is looking forward to seeing some of the tools come online in order for agencies and jurisdictions to be more aligned with where they are supposed to be on their past-due reporting processes.

Jon Bakkedahl concurred with Ms. Esp.

Chair Fogerson explained that this is also part of the transparent nature toward which DEM/HS is trying to move into collectively working together. Chair Fogerson indicated that the documents for the Committee include a study called staff system questions about HSGP. Chair Fogerson indicated that the study found that when a dollar is given to the state for HSGP, the federal governments use \$1.72 return on it, but when the same dollar is given to local government, only a \$0.97 return is seen. Chair Fogerson indicated his belief that this discrepancy is the result of the way the state is reporting things and explained the need to clean up that reporting to address that discrepancy.

Jeremy Hynds asked how EMPG dollars used for salaries translates to the priority breakdowns. Mr. Hynds gave examples, including: the IT team not funded by EMPG that will handle cybersecurity; the coroner's office not funded by EMPG that will handle fatality management; and public health through the health district that is not funded by EMPG.

Jon Bakkedahl explained that the feedback they received was that all FEMA requires is for DEM/HS to define how they close the gap, and although FEMA is aware that EMPG money goes to salaries, this is not information they wish to bring before the US Congress. As such, Mr. Bakkedahl indicated that agencies and jurisdictions should define the efforts in planning, training, and exercise to close the defined gap. Mr.

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Bakkedahl indicated that therefore, reports should not be done based upon people's salaries. Mr. Bakkedahl indicated his hope that if the state can continue to show that the money is being used in a positive way and reporting out on the reduced gaps, the end result will be continuation and potentially escalation of EMPG money from the federal government.

Jeremy Hynds questioned if there are plans to make improvements to the currently flawed process of THIRA coming down from CBG to DEM/HS to the agencies and jurisdictions.

Jon Bakkedahl indicated that there is a plan in place, and that the THIRA takes place next year as a new cycle for three years, providing DEM/HS the opportunity to write better, more appropriate, and potentially higher-risk scenarios to find gaps and priorities. Mr. Bakkedahl explained that FEMA only required 17 out of the 32, and that DEM/HS is looking to adjust that to allow for two or three core capabilities in the same scenario, allowing jurisdictions to focus on multiple things rather than just being tied down to one.

Jeremy Hynds asked if there will be grant dollars that will fund the THIRA process or if the jurisdictions themselves need to find the money.

Jon Bakkedahl indicated that this process has been funded every year with Homeland Security grant money. Mr. Bakkedahl further explained that the THIRA process can be adapted to be a more affordable, more effective process.

Chair Fogerson indicated the importance of having a global document for this, which would be discussed under agenda item number 9.

Mary Ann Laffoon asked if the plan moving forward for the THIRA process still included bringing together multiple counties to work together.

Chair Fogerson explained that this process is all about communication, collaboration, and partnership, and commended the work done in Elko.

Jon Bakkedahl added that the regional approach is a fantastic one and the ability to hire in a regional emergency manager has been added to statute. Mr. Bakkedahl discussed the importance of collaboration and coordination so that people with different titles are not just rehashing the same information. Mr. Bakkedahl also discussed the importance of communication, citing the challenges regarding communications for some of the tribal nations.

8. State and Local Cybersecurity Grant Program

Chair David Fogerson explained that the federal government will be providing money to start a new cybersecurity program and will allow state and local governments to provide more money for cybersecurity. Chair Fogerson explained that this is essentially all the information that DEM/HS has at this time and that the Notice of Funding Opportunity (NOFO) will have all the details of this around the same time as the Homeland Security Grant, the Emergency Management Program Grant, and the Nonprofit Security Grant programs come out so that all information will be dispersed at once. Chair Fogerson explained that the crux of this is that the

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federal government wants most of the money to go to local government for their cybersecurity plans, and that the state can only take a certain percentage of it. Chair Fogerson further indicated that DEM/HS is trying to discourage having specific carve-outs in HSGP and just make this a new cyber grant program in order to open up HSGP for other potential new programs that require funding. Chair Fogerson further explained that this will come with a sliding scale of percentages.

Misty Robinson explained that State Local Tribal Territorial Government Coordinating Council that works with CISA (Cybersecurity and Infrastructure Security Agency) out of the Department of Homeland Security has created a workgroup called the External Stakeholder Working Group that has indicated that this particular grant will be for \$1 trillion and will extend over five years. Ms. Robinson explained that breakdown as such: 3 percent goes to tribes; 5 percent goes to federal; 5 percent goes to states; and 5 percent goes to rural. Ms. Robinson indicated that applications should include all projects in the state, so multiple projects would go under one application. Ms. Robinson further explained that imminent threats are supposed to be addressed and there is a precondition of having a prepared cybersecurity plan. Ms. Robinson further explained that the legislation requires a cybersecurity committee. Ms. Robinson indicated that multi-state projects are no cost share, so if the state wishes to partner with another state or an entire region, there is no match required, and there is the capability of using in-kind cost share. Ms. Robinson reiterated Chair Fogerson's point that this is still a work in progress, and explained that she will be attending a series of stakeholder meetings will be taking place and will likely have more information following those meetings.

Chair Fogerson explained that the original plan was for the cybersecurity information officer for the state to run the grant program, and through discussions with the Governor's office, that plan was nixed. As such, Chair Fogerson explained that DEM/HS is looking to run the grant program through DEM/HS and then using a subcommittee to review the projects with the approval process still running through NRAC, Homeland Security Finance, and Homeland Security Commission.

9. Review and Approval of the Emergency Management and Homeland Security Priorities

Chair Fogerson explained that in the past Caleb Cage had come up with the idea of strategic capacities to be maintained with working with Chief Steinbeck and that DEM/HS then put those strategic capacities to be maintained as a list of projects to be funded in order to maintain resilience in Nevada. Chair Fogerson explained that this includes things like the fusion centers and NIMS trainings but indicated that the problem is that these are programs and not capabilities. Chair Fogerson further explained that throughout the year, he has been having sidebar conversations with a lot of people about how to make things better so as not to simply have a list of programs that need to be funded. Chair Fogerson indicated that this document now takes those programs and capabilities and calls them strategic programs to ensure that they stay at their funding levels. In addition, Chair Fogerson noted that the goals that come from THIRA are listed in this document.

Jeremy Hynds questioned if the emerging issues included were the next list of priorities at which the state was going to start looking, and asked how they would be incorporated into already-existent capabilities.

Chair Fogerson explained that in the previous year, the NRAC Board made those three emerging issues in order to have the strategic capacity to be maintained.

Jeremy Hynds indicated that election security is very broad and wondered at its inclusion on the list of emerging issues, and questioned where the borders are when looking at this list of things given that Emergency Management is the sponge of everything.

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Vice-Chair Billy Samuels explained that election security is a requirement for the list as the safety of the state relies upon secure elections and voting.

Chair Fogerson indicated that this has actually been funded for a few years through State Homeland Security grants.

Kelly Echeverria indicated her belief that election security had been removed from the list of emerging issues the previous year.

Chair Fogerson indicated that there had been significant discussion of whether or not election security should be included or not and as such, he added it into the draft document for the Committee to decide if it should remain. Chair Fogerson further indicated that after removing it the previous year, the Secretary of State's Office had contacted him and indicated that it needed to be included as it was a requirement for application of Homeland Security grants.

Jeanne Freeman asked if this was going to be an annual document.

Chair Fogerson opened discussion on how often this document should be recreated and/or updated.

Rachel Skidmore explained that historically, Homeland Security Commission has taken the FPR reports and have ranked each one of the voting members rank and the FEMA Corps capabilities by their top priority so they would always come away with five of the average ranking top priorities that were the FEMA Corps capabilities. Ms. Skidmore explained that this was the guidance from the Nevada Commission on Homeland Security to the working bodies on where funds should be pushed to that there was guidance and oversight over the Nevada Commission on Homeland Security. Ms. Skidmore further indicated that the original purpose of this document was to ensure that a few critical areas were prioritized and would receive their funding. Ms. Skidmore echoed Mr. Hynds' point, explaining that the national priorities are published every February in the NOFO depending upon the guidance for funding of the DHS Secretary each year. Ms. Skidmore reiterated Chief Fogerson's point that just because something may not be included in the document does not mean that it is not a viable project to be funded, and that the original purpose of this document was to ensure that a few programs that had been agreed upon as a state could be maintained in the case of no UASI funding and limited SHSP funding.

Jeanne Freeman indicated her belief that this document was more of an informational tool than a report needing to be put out every year, explaining that this was helpful, particularly to people new to NRAC, to know that there are various funding sources available across the state. Ms. Freeman further indicated that the year is different for each granting entity, as some run calendar year, some fiscal year, and some October to September. As such, Ms. Freeman indicated her support for making this an informational document rather than an annual document.

Cary Underwood concurred with Jeanne Freeman and indicated the importance of looking at it from two different perspectives, explaining that annual reassessment of a strategic document is not actually being strategic. Mr. Underwood further indicated that the Committee needs to be open to the possibility that if the Board comes together and agrees that modifications need to be made, then that should be left open as a possibility given the possibility of dynamic changes taking place.

Chair Fogerson concurred.

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Jeanne Freeman suggested that this document be more generic rather than specific regarding emergency issues.

Carolyn Levering pointed out some technical issues, indicating that CERT programs have been changed to Citizen Corps programs, and that these are not the same thing. Ms. Levering explained that CERT is a program within the body of Citizen Corps and not the other way around. Ms. Levering pointed out that City of Las Vegas Citizen Corps program should be listed as Southern Nevada CERT.

Mary Ann Laffoon explained that the listings started because initially everything was under Citizen Corps program grants and acknowledged that CERT programs are different.

Chair Fogerson reiterated the point that perhaps the document should be called Strategic Priorities rather than Annual Priorities, and should be reviewed annually to ensure that the priorities still fit with what's being done. Chair Fogerson further indicated that if emergency issues are removed and emerging issues remains, the cybersecurity grant portion still remains. Chief Fogerson further indicated that cybersecurity is likely the number 1 issue.

Carolyn Levering, City of Las Vegas Emergency Manager, motioned that the Committee update the title of the document to state that it is Strategic Priorities for 2022 through 2024, accept the change in terminology from Strategic Capacities to Strategic Programs, that all programs listed under the Citizen Corps programs be referred to as CERT programs, and that the three bullets under Emerging Issues be removed. Kelly Echeverria, Washoe County Emergency Management and Homeland Security Program Coordinator, seconded the motion to approve. Jeanne Freeman, Cason City Health and Human Services Public Health Preparedness Manager, amended the motion to include that under the Hospital Preparedness Program, it say Local Health Authorities. Carolyn Levering and Kelly Echeverria were amenable to this amendment. All were in favor with no opposition. Motion passed unanimously.

10. Discussion on the Creation of a Cyber Grant Subcommittee

Chair David Fogerson indicated that the cyber subcommittee would be time-limited and would vet and rank projects for consideration by NRAC for HSGP funding. Chair Fogerson indicated that the Committee may vote to create two subcommittees at a time to report back to the body as a whole. The subcommittees should be time limited to six months at a time. As such, Chair Fogerson requested the Committee's permission to assign a subcommittee for cyber, time-limited to six months, to review the applications and come back to NRAC with a recommendation and/or ranking of projects. Chair Fogerson explained that he would then consult with Vice Chair Samuels regarding staffing the subcommittee, to include not only Committee members but local cybersecurity people, as well.

Rachel Skidmore indicated that prior to the time that several subcommittees were rolled into one, there was a cybersecurity committee in existence that did this same ranking and voting. Ms. Skidmore suggested two members from the previous committee to participate in this upcoming one: Bill Olsen with NV Energy and Terry Dawes with the City of Henderson.

Vice-Chair Billy Samuels indicated his belief that calling the subcommittee a working group would provide more latitude for the Committee.

Chair Fogerson explained that NRS is very clear on the fact that this has to be a subcommittee of this and subject to open-meeting laws.

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Jon Bakkedahl added that the old cyber subcommittee was exempt from OML because of the subject matter being discussed and asked legal for clarification on this.

Chair Fogerson explained that in discussions with legal counsel and the cyber people at the federal level, he was informed that this committee was supposed to be an open meeting process but deferred to legal.

Samantha Ladich, DAG, explained that if a body is making a recommendation to the NRAC, that is going to have to be a public meeting and if it is going to fall under the NRAC, it is going to be a subcommittee.

Jeanne Freeman asked how a subcommittee associated with cyber projects could keep its proposals protected under open meeting law.

Samantha Ladich indicated that to be a closed meeting under the open meeting law, it must be deemed closed in the NRS and is something that could be done in the future under a potential legislative change. Ms. Ladich further indicated the inability to close a meeting without statutory approval. Ms. Ladich further explained that as the law stands right now under NRAC, she is unaware of a legal way to make it a subcommittee of NRAC and be a closed meeting.

Chair Fogerson suggested that the subcommittee could discuss grant programs without giving details upon which nefarious actors might act.

Bob Dehnhardt explained that cyber grant applications are already discussed in NRAC meetings, and it is done in such a way to provide an understanding of what's being proposed without providing a blueprint. As such, Mr. Dehnhardt indicated his belief that the subcommittee could function under open meeting laws and still perform its functions just as NRAC does.

Jeremy Hynds asked if when members of the committee are chosen and they are submitting a program within the grant, would there be enough people to abstain and would there be enough votes.

Chair Fogerson indicated that this was something that NRAC could work with the subcommittee on. Chair Fogerson further explained that the grant submissions would be scored on a scoresheet rather than ranked. Chair Fogerson indicated his belief that he and Vice-Chair Samuels could make sure the group was large enough for voting purposes.

Mike Heidemann, Churchill County Emergency Manager, motioned to direct the Chair and give him latitude to appoint a subcommittee for the cybersecurity program when the time is right, not to last more than six months. Roy Anderson, Washoe County School District Emergency Manager, seconded the motion to approve. All were in favor with no opposition. Motion passed unanimously.

11. Discussion of Potential Legislative Requests for the 2023 Session

Chair David Fogerson explained that DEM/HS does have four agency bills as well as influence on other items. Chair Fogerson explained that he and the general and staff are having conversations and looking at going back into NRS 414 and seeing what else needs cleaning up after the change from DPS to OPS and the military. Chair Fogerson further indicated that regarding IMAT (Incident Management Assistant Teams), the language

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currently states that right now people have to be volunteers, and DEM/HS is looking to propose a change to that in order for the IMAT people to be paid. Chair Fogerson further explained that he would like to keep this item on the agenda for any discussion from Committee members right up until the time the bills need to be submitted.

Roy Anderson indicated his desire for the Committee to do some research regarding the possibility of reducing the number of fire drills conducted by schools, explaining that currently fire departments have to conduct a fire drill every month for several months out of the year as well as conduct a lockdown drill, which bylaws state cannot be combined drills. Mr. Anderson further indicated that middle and high schools in some other states only do fire drills once per semester whereas elementary schools do fire drills monthly. Mr. Anderson explained that these are often difficult things for schools to do in a meaningful way.

Mike Wilson explained that NRS 292.450 is the NRS related to drills, and indicates that schools right now should have a minimum of 15 drills a year, exactly a drill every two weeks.

Vice-Chair Billy Samuels explained that this incorporates a lot of cities, the counties, school districts, fire prevention, fire code, and the fire department and such, this might be a difficult issue to tackle. Vice-Chair Samuels requested an email regarding this request, but indicated the likelihood that this would incorporate discussion with all the cities prior to being able to move forward.

Roy Anderson explained that legislation was put in place several legislative sessions ago to attempt to reduce the number of fire drills in order to allow emergency managers to focus on other drills.

Jon Bakkedahl asked whose authority is NRS 249.250. The answer to Mr. Bakkedahl's question was inaudible.

Chair Fogerson indicated the possibility of perhaps having a sidebar conversation with some key partners to see if this discussion could move forward.

Chair Fogerson urged Committee members to email him with any additional ideas that might arise under this agenda item.

12. Review of the 2021 Annual Report

Chair David Fogerson explained that the annual report was provided in the packet for the meeting and included discussion about grants, major incidences, legislative efforts, and a quick summary, all from the last year. Chair Fogerson requested that if any Committee members have concerns about the contents of the report to please let him know and he would make changes for next year's.

13. Public Comment

Chair David Fogerson opened discussion on the second period of public comment.

Carolyn Levering explained to those interested in how FEMA determines the funding formula for SHSP and UFC grants that a new request for feedback has appeared in inboxes. Ms. Levering indicated that she has reached out to some of the urban area working groups regarding how NRAC might answer the survey and indicated that for the sake of NRAC, there should likely be a response from the state, as well. Ms. Levering explained that one of the elements cited in previous stakeholder feedback with FEMA's utilization of GDP as a feather of the formula, and explained that that particular component represents 26 percent of the consequent score, which is not insignificant. Ms. Levering explained that a lower GDP could represent a significantly lower score relative

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to other MSAs and other states. Ms. Levering indicated that the new questionnaire is focused on economic scale and so Ms. Levering brought it to her management team for more expertise in this area. Ms. Levering indicated that there are questions about employment and about credit score. Ms. Levering thus indicated her belief that NRAC should add some feedback regarding this economic scale and how a tourism-based economy such as Nevada's could be more disproportionately affected by an incident such as a terror attack. Ms. Levering indicated the importance of finding ways that FEMA and DHS can utilize apples-to-apples scores across the nation.

14. Adjournment

Chair David Fogerson called for a motion to adjourn. A motion to adjourn was presented by Roy Anderson, Emergency Manager Washoe County School District, and second was provided by Andrea Esp, Washoe County Public Health Preparedness. All were in favor with no opposition. Meeting adjourned.

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DELIVERABLES AND MEETING TIMELINE – As of 04/06/2022

Meeting or Deliverable	Description of Meeting/Deliverable	Meeting or Deliverable Due Date	Meeting Time or Deliverable Status
Completion of the 2022 THIRA/SPR	THIRA/SPR data is captured and used to identify gap changes in capability statewide - Used by the NCHS to establish HSGP priorities for the following year.	December 31, 2021	COMPLETE
Nevada Resilience Advisory Committee	Required quarterly meeting; will include review of strategic priorities and programs with recommendations for FFY 2022 to the Committee on Finance.	February 22, 2022	COMPLETE
Nevada Commission on Homeland Security – Committee on Finance Meeting	FFY22 review of HSGP process and recommended strategic priorities and programs from the NRAC.	March 3, 2022	COMPLETE
Nevada Commission on Homeland Security	FFY22 Discussion of HSGP timeline and overview of Nevada and DHS priorities. Approval of strategy	March 7, 2022	COMPLETE
Nevada Resilience Advisory Committee	Meeting to discuss timeline, existing strategic program applications, and cyber grant process: see agenda	April 12, 2022	Pending
FFY 2022 HSGP NOFO Released	Release of the FFY 2022 HSGP NOFO indicates allotment of funding applied to SHSP and UASI funding streams.	May 13, 2022	PENDING
Release of FFY22 HSGP Project Proposal requirements for Nevada's Grant application.	FFY22 HSGP Project Proposal release of application through ZOOM Grants.	May 17, 2022	PENDING
Grants Process Informational Seminar for Sub-awards		TBD- Between May 13 and May 19	
Grants Process Informational Seminar for Sub-awards		TBD- Between May 13 and May 19	
FFY22 HSGP Grant Application due to DEM	FFY22 HSGP Project Proposal submission into ZOOM Grants	May 23, 2022	PENDING – To be received by DEM in the ZoomGrants Portal no later than Midnight (11:59pm -12:00am) on tbd
Nevada Office of Cyber Defense Coordination (OCDC) Review	Review of FFY22 cybersecurity-specific project submissions, prioritization, and recommendation to the Co-Chairs of the NRAC. May change to a new cyber review subcommittee review.	May 23, 2022	PENDING – To be received by the SAA and UAA (NRAC Chair and Vice-Chair) by 5:00 p.m. PST
Statewide Interoperability Coordinator (SWIC) Review	Review of FFY22 communications-specific project submissions, prioritization, and recommendation to the Co-Chairs of the NRAC	May 23, 2022	PENDING – To be received by the SAA and UAA by 5:00 p.m. PST TBD
Subrecipient Application Re-Work through ZOOM	Subrecipients to re-work applications at DEM's Request	May 23-26, 2022	PENDING
Urban Area Working Group (UAWG) Meeting	FFY22 HSGP project review for UASI and UASI/SHSP split projects – UASI only and UASI/SHSP split project presenters MUST attend.	TBD- Week of May 30, 2022	PENDING
Nevada Resilience Advisory Committee (NRAC) Meeting #1	FFY22 HSGP project review, ranking, and voting on SHSP or SHSP/UASI projects. If process runs long, ranking and voting may carryover to NRAC #2 meeting - Project presenter(s) for SHSP-only and SHSP/UASI split project submissions MUST attend.	TBD- Week of May 30, 2022	PENDING
Nevada Commission on Homeland Security (NCHS) – Committee on Finance Meeting	Review of FFY22 NRAC recommendations for SHSP-only and SHSP/UASI split funded HSGP projects and to hear informational only UAWG recommendations for UASI-only HSGP funding; Project presenter(s) with projects recommended for funding should attend.	June 6-7, 2022	PENDING
Nevada Commission on Homeland Security (NCHS) Meeting	Review and Approval of FFY22 NRAC and UAWG recommendations; Project presenter(s) with projects recommended for funding should attend.	TBD- Week of June 7-8, 2022	PENDING
Final FFY22 State Application due to FEMA DHS	Submission by DEM/HS of the final FFY22 Grant application to DHS for consideration of project funding	June 13, 2022	WE HAVE 30 DAYS FROM THE RELEASE OF THE NOFO TO UPLOAD THE GRANT APPLICATION

**FFY 2022 NEVADA HOMELAND SECURITY GRANT PROGRAM (HSGP)
BULLETIN #1 – 4/6/2022
DUN & BRADSTREET (DUNS) NUMBER TRANSITION TO SYSTEM FOR AWARD
MANAGEMENT (SAM) TO UNIQUE ENTITY IDENTIFICATION (UEI) NUMBER**

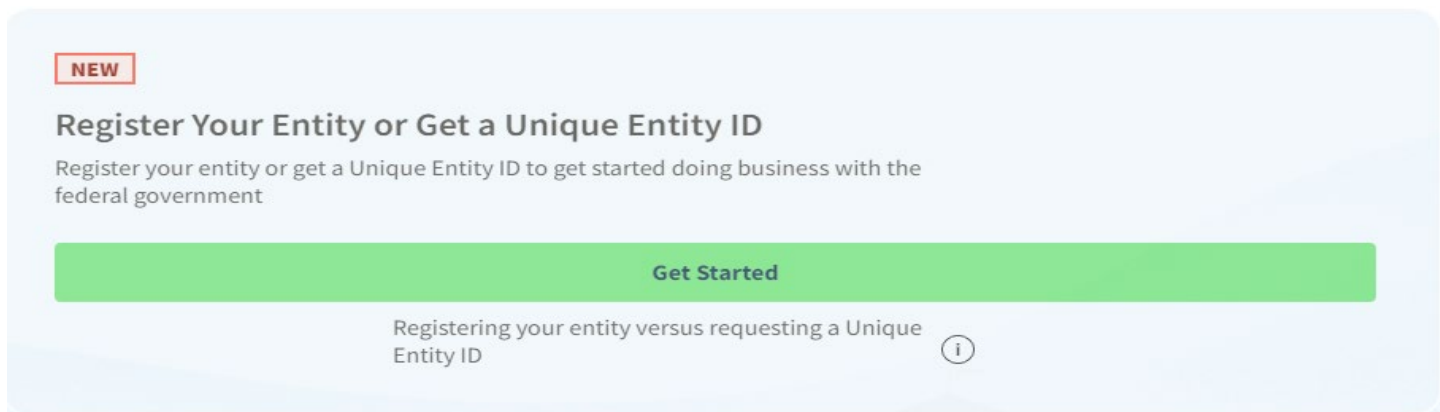
Nevada Stakeholders,

As of April 4th, 2022, FEMA will be requiring all recipients of Federal funds to begin using the SAM.gov UEI Number as their identifier. This number will be taking place of the current DUNS number those recipients of federal funds already use.

The Nevada Division of Emergency Management will be requiring this new UEI number at application for all FFY 2022 grant programs, including any Homeland Security Grant Program or Emergency Management Preparedness Grant program grants. Applications through the ZoomGrants portal will require this UEI number in place of a DUNS number.

Obtaining a UEI

To transition from an existing DUNS number to the new UEI number, or to obtain a UEI without an existing DUNS number, please visit SAM.gov/content/duns-uei and click the “Get Started” button as shown below. This will begin the guided process of obtaining a UEI number.



Obtaining a UEI number will require the same information as obtaining a DUNS number including: legal business name, legal business address, and, in some cases, additional business documents to establish their identity.

This page also includes a wealth of information regarding the frequently asked questions surrounding this transition and the new UEI number.

Thank you,

Nevada Division of Emergency Management,
Grants Section



CONTACT INFORMATION AND QUESTIONS			
Contact Name	Position Title	Phone No.	Email Address
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Suz Coyote	Emergency Management Programs Manager	775-687-0327	scoyote@dem.nv.gov

**FFY 2022 NEVADA HOMELAND SECURITY GRANT PROGRAM (HSGP)
BULLETIN #2 – 4/6/2022
FY22 HSGP ANCILLARY DOCUMENTS**

Dear Homeland Security Partners,

In advance of the release of the FY22 Notice of Funding Opportunity (NOFO) for HSGP, FEMA has made the following resources available:

- [Key Changes](#)
- [Fact Sheet](#)
- [FAQs](#)

These documents have been made available in advance of the NOFO release to provide applicants with as much time as possible to develop projects and investments that address the requirements, including changes to the National Priority Areas, and Law Enforcement Terrorism Prevention Activities allocations.

The documents are linked above or available at <https://www.fema.gov/grants/preparedness/homeland-security#nofos>.

If you have any questions about the changes to the FY 2022 HSGP, please contact your designated Preparedness Officer, or the Centralized Information and Scheduling Desk at AskCSID@fema.dhs.gov

About AskCSID

AskCSID is an email distribution and inquiry manager service provided by the FEMA Grant Programs Directorate. Broadcast emails sent by AskCSID provide valuable information and updates to internal and external stakeholders. This information includes Notices of Funding Opportunities (NOFOs), Information Bulletins (IB), grant policy changes, and training opportunities.

If there are any individuals that would like to receive AskCSID emails, please send an email to AskCSID@fema.dhs.gov with the interested subscribers' name, email address, and related grant programs.

For more information about the FEMA Grant Programs Directorate, please visit our [website](#) or follow us on [Twitter](#)

Thank you,

Nevada Division of Emergency Management,
Grants Section



CONTACT INFORMATION AND QUESTIONS

Contact Name	Position Title	Phone No.	Email Address
Samantha Hill-Cruz	Grants & Projects Supervisor	775-687-0445	shillcruz@dem.nv.gov
Suz Coyote	Emergency Management Programs Manager	775-687-0327	scoyote@dem.nv.gov

NEVADA HOMELAND SECURITY AND EMERGENCY MANAGEMENT ENTERPRISE

Strategic Priorities 2022 -
2024

Nevada Division of
Emergency Management
and Homeland Security



Adopted by the Homeland Security Commission on March 6, 2022

Nevada Homeland Security and Emergency Management Enterprise Strategic Priorities 2022 - 2024

What is the “Enterprise?”

Homeland Security and Emergency Management are broad fields that encompass many other disciplines including law enforcement, fire service, emergency medical services, fusion centers, cyber security professionals, education, election staff, public health preparedness, national guard, and many others. These fields come from the federal, state, tribal, local, and non-profit levels within our state. It is important for us to recognize the diversity of these groups with the need to come together to share success to increase our resilience towards any incident which may impact our citizens and visitors.

SO, WHO IS IN CHARGE?

As it is an enterprise, no one agency is in charge, rather the concept of meta-leadership is key. Meta-leadership is the leading of other leaders. It takes all stakeholders to be engaged in the process to increase our state’s resilience. The Homeland Security Commission is the highest public body relating to these efforts. The Funding Committee assists the Homeland Security Commission in accomplishing their goals. The Nevada Resilience Advisory Committee starts the process by assisting the Division of Emergency Management and Homeland Security in identification of needs to reduce our risks.

Our risks are identified in several ways. The Threat and Hazard Identification Risk Assessment (THIRA) is the primary tool utilized. Public Health Preparedness conducts a similar survey, known as the Jurisdictional Risk Assessment (JRA), to provide feedback. Other than these surveys, the feedback included in After Action Reports and Improvement Plans (AAR/IP) from actual incidents, trainings, and exercises are key to testing our system. These reports are produced at every level of government within Nevada but fed back into the Division for inclusion in our efforts to protect, prepare, mitigate, respond, and recover from incidents.

What grant sources are available for our efforts?

Funding for our efforts come from a multitude of sources. Federal funds come through either the Division of Emergency Management and Homeland Security or the Division of Public and Behavioral Health. State funds come through smaller grants from the State Emergency Response Commission (SERC). Many local jurisdictions add to these grants with local funds to ensure strategic programs continue to exist.

- Homeland Security Grant Program (HSGP)
 - State Homeland Security Program
 - Urban Area Security Initiative Program
 - Nonprofit Security Grant Program
- Emergency Management Performance Grant (EMPG)
- DOE Agreement in Principle (AIP)
- Waste Isolation Pilot Plant (WIPP)
- Hazard Mitigation Grant Program
- CISA Cybersecurity Grant (pending release)
- Public Health Emergency Preparedness (PHEP)
- Hospital Preparedness Program (HPP)
- SERC Operations, Training, and Exercise
- SERC United We Stand

These programs have different inclusion criteria. The federal funds will come with varying guidance each year on utilization purposes. It is important for Nevada to make determinations of what efforts are so important to our homeland security and emergency management enterprise that they must be maintained. Other programs may seek one time or short-term funding to increase our capabilities. Not all these grant programs are under the purview of the Homeland Security Commission, but inclusion of them in this enterprise document is important to tell Nevada's resilience story.

Federal Mission Areas and Core Capabilities

Department of Homeland Security and the Federal Emergency Management Agency break down the efforts to increase our resilience into five mission areas that incorporate 32 core capabilities. Projects must tie into these capabilities to receive funding. The mission areas and their corresponding core capabilities are reflected below:

Prevention

- Planning
- Public information and warning
- Operational coordination
- Intelligence and information sharing
- Interdiction and disruption
- Screening, search and detection
- Forensics and attribution

Protection

- Planning
- Public information and Warning
- Operational coordination
- Intelligence and Information Sharing
- Interdiction and Disruption
- Screening, Search, and Detection
- Access Control and Identity Verification
- Cybersecurity
- Physical Protection Measures
- Risk Management for Protection Programs and Activities
- Supply Chain Integrity and Security

Mitigation

- Planning
- Public Information and Warning
- Operational Coordination
- Community Resilience
- Long-Term Vulnerability Reduction
- Risk and Disaster Resilience Assessment
- Threats and Hazards Identification

Response

- Planning
- Public Information and Warning
- Operational Coordination
- Infrastructure Systems
- Critical Transportation
- Environment Response/Health and Safety
- Fatality Management Services
- Fire Management and Suppression
- Logistics and Supply Chain Management
- Mass Care Services
- Mass Search and Rescue Operations
- On-Scene Security, Protection, and Law Enforcement
- Operational Communications
- Public Health, Healthcare, and Emergency Medical Services
- Situational Assessment

Recovery

- Planning
- Public Information and Warning
- Operational Coordination
- Infrastructure Systems
- Economic Recovery
- Health and Social Services
- Housing
- Natural and Cultural Resources

Strategic Programs (HSGP Funded)

In 2018 the Homeland Security Commission developed a list entitled Strategic Capabilities to be Maintained. This list was to be inclusive of programs which must be funded to maintain our base level of preparedness for homeland security and emergency management. This updated 2022 document changes the name from **strategic capabilities** to **strategic programs**. The efforts made by these programs is key for our continued efforts. If one of these programs fails, our resilience will suffer. Efforts must be made to annually ensure these programs are funded through one of the available funding streams. This list should be evaluated annually to ensure every program continues to answer the needs of our citizens and visitors.

The strategic programs to be maintained include:

- **Fusion Centers**
 - Southern Nevada Counter Terrorism Center
 - Nevada Threat Analysis Center
- **Citizen Corp Programs**
 - Southern Nevada Citizens Emergency Response Team (CERT)
 - Douglas County CERT
 - Carson City CERT
 - Washoe County CERT
 - Elko County CERT
 - Statewide Tribal CERT
- **National Incident Management System**
 - State of Nevada DEM National Incident Management System
 - Tribal National Incident Management System
- **Chemical, Biological, Nuclear, Radioactive, and Explosive**
 - Tahoe-Douglas Bomb Squad
 - Elko Bomb Squad
 - Consolidated Bomb Squad (Washoe, Reno, and Sparks)
 - Las Vegas Bomb Squad
 - Las Vegas ARMOR
 - Urban/Rural Frontier HAZMAT (Southern Nevada, Triad, and Quad)
- **Operational Communications**
 - Statewide Interoperability Coordinator (SWIC)
- **Public Information and Warning**
 - Emergency Alerting System (consolidated among all jurisdictions led by DEM)
- **Recovery**
 - Nevada Disaster Recovery Framework
 - Nevada Preliminary Disaster Assessment (PDA) Tool (shared with State, Local & Tribal)
- **Planning**
 - Planning efforts to maintain Continuity of Operations
 - Planning efforts to maintain Mass Fatality
 - Planning efforts to maintain Community Resilience
 - Planning efforts to maintain Metropolitan Medical Response System (UASI)

Emerging Issues

Emerging issues are taken from current and forecasted needs from the THIRA, JRA, and AAR/IP. Highlighting them for funding via one time or short-term efforts to increase our capabilities and resilience. Applications for grant funding for these concerns should be considered competitive for the NRAC, HSC Funding Committee, and HSC to rank based upon priority, degree of previous success, degree of perceived need, and completeness of the funding application.

Emerging issues should not be seen as less important than the Strategic Programs listed. These are ones which may not be fully developed or require an annual investment to ensure continued success. Increasing Nevada's resilience is tied to them but have factors different than our Strategic Programs to maintain which require funding to continue operations of the program.

Nonprofit Security Grant Program

FEMA provides a Nonprofit Security Grant Program where nonprofit faith-based organizations apply for funding directly to them, but awards are managed by the Division. This grant provides funding support for target hardening and other physical security enhancements and activities to nonprofit organizations that are at high risk of terrorist attack. The intent is to integrate nonprofit preparedness activities with broader state and local preparedness efforts. It is also designed to promote coordination and collaboration in emergency preparedness activities among public and private community representatives, as well as state and local government agencies.

Cybersecurity Grant (pending release 2022)

Cybersecurity and Infrastructure Security Agency (CISA) has announced release of a grant in 2022 funded through the Infrastructure Investment and Jobs Act for the federal fiscal years of 2022, 2023, 2024, and 2025. This grant is expected to be released in conjunction with the Homeland Security Grant Program notice of funding opportunities.

Emergency Management Performance Grant Goals

The Emergency Management Performance Grant (EMPG) is provided to the State, Tribal, and Local partners to increase our emergency management abilities. These abilities go hand in hand with the homeland security mission as part of the enterprise. The performance period on these grants is three years, as is the period for HSGP.

The annual goals are predominantly determined by the THIRA. Participation by local and tribal partners in the THIRA process is required to receive any funding from this grant. FEMA Region IX and the Division negotiate on three annual priorities based upon the data. Regional influences from California and Arizona may affect FEMA Region IX's negotiation with Nevada on the priorities but the process has been well received by FEMA and Division staff, when based upon the data provided from the THIRA. The State requires tribal and local government partners to select at least one of the statewide priorities to focus their mission for the grant period while the Division must include all three priorities.

Priorities for Years 2022, 2023, and 2024

- Cyber Security
- Fatality Management
- Public Health and Social Services - Pandemic Response and Access and Functional Needs

Priorities for Years 2021, 2022, and 2023

- Catastrophic Disaster Housing
- Logistics Distribution Management
- Resilient Communications

Hospital Preparedness Program

The Assistant Secretary for Preparedness and Response (ASPR) Hospital Preparedness Program (HPP) is managed by the Public Health Preparedness Program located within the Division of Public and Behavioral Health (DPBH). This program works with the state's four Healthcare Coalitions, local health authorities, DPBH, Nevada Hospital Association, and the Division of Emergency Management to support diverse and often competitive healthcare organizations with differing priorities and objectives to work together to save lives during disasters and emergencies that exceed the day-to-day capacity and capability of individual healthcare and emergency response systems. The grant is generally a continual, 4-year project period and provides four capabilities for each awardee to strive toward:

1. Foundation for Healthcare and Medical Readiness
2. Healthcare and Medical Response Coordination
3. Continuity of Healthcare Service Delivery
4. Medical Surge

Public Health Emergency Preparedness (PHEP)

As with the Hospital Preparedness Program, The Centers for Disease Control and Prevention (CDC) Public Health Emergency Preparedness (PHEP) is managed by the Public Health

Preparedness Program located within the Division of Public and Behavioral Health (DPBH). This program works with Carson City Health and Human Services, Community Health Services (part of DPBH), Southern Nevada Health District, Washoe County Health District, Nevada State Public Health Laboratory, and Nevada Tribal Emergency Coordinating Council via the Division of Emergency Management to support diverse and often competitive public health organizations with differing priorities and objectives to work together to save lives during disasters and emergencies that exceed the day-to-day capacity and capability of individual public health emergency response systems.

This grant supports six goals for Nevada to meet between 2019 and 2024:

- 1) Nevada will have greater resiliency within communities to plan, prepare, and recover from all-hazard events.
- 2) Nevada will strengthen its ability to conduct all-hazard incident management by preparation, planning, training, and exercising at all jurisdictional levels.
- 3) Nevada will improve the ability to collect, share, and disseminate information timely and accurately across all healthcare, public health partners, and the public.
- 4) Nevada will strengthen access to and administration of medical and other countermeasures for pharmaceutical and non-pharmaceutical interventions.
- 5) Nevada will improve coordination regarding response to public health, medical surge, and mass care needs of affected communities impacted by an incident.
- 6) Nevada will sustain and strengthen its abilities to surveil, detect, investigate, and test for emerging threats and injuries to health of the public in all-hazard events.

State Emergency Response Commission Grants

SERC Grants are managed by the State Emergency Response Commission with funding coming from federal partners to address hazardous materials (Chemical, Biological, Nuclear, Radioactive, and Explosive) issues by local jurisdictions and state agencies. The Commission, located within the Department of Public Safety, State Fire Marshal Division, also provides small grants to local governments and state agencies based upon revenues received from the sale of United We Stand license plates. These goals normally follow the goals established by the Homeland Security Commission.

Department of Energy AIP and WIPP

Department of Energy provides funding to the Division and other state agencies to prepare our enterprise for radiological events. Goals for these programs are determined by the Emergency Preparedness Working Group which incorporates the counties which receive the funding.

Hazard Mitigation Grant Program

FEMA provides funding to the Division through the Hazard Mitigation Grant Program and the Building Resilient Infrastructure and Communities (BRIC) programs. These funds are allocated some as a base amount for the state and some as a varying amount tied to past disaster history. These programs seek submissions with program goals from the submitter to mitigate the risk of an incident.

Summary

As one can see, there are many efforts underway in Nevada to improve our resilience. This document will hopefully guide decision makers in their quest to fund programs while gaining an understanding of the efforts across the enterprise to increase our resilience. The adoption of this by the Nevada Resilience Advisory Committee, Funding Committee of the Homeland Security Commission, and the Homeland Security Commission establishes the priorities for the State when allocating Homeland Security and Emergency Management grant requests under the purview of the State Administrative Agency: the Division of Emergency Management and Homeland Security.